Commercial Services Inventory Services highlighted in grey are those that have been determined to be "Commercial" in nature. Services marked both as "Commercial" and "Inherently Governmental" have aspects that are considered to fall into both categories (i.e., commercial activities that private industry doesn't provide, etc.). Services marked "Further Study Required" are currently being assessed for their privatization capabilities. Note that services marked as commercial do not necessitate a designation of "privatizable". Some services should not be privatized due to cost benefit analysis - or structural considerations. **Department of Administrative Services** Administrative Rules Inherently Privatization Study Already **Further Study** governmental Privatized Required Recommended Services Commercial Administrative Filing Х **Publication Services** Х Х Codification of Rules Deadline Notification Х Procedural Review Х Rulemaking Assistance Х Archives and Records Service Inherently Already **Further Study** Privatization Study Privatized Services governmental Required Recommended Commercial Archiving Х Records Management Х Х Х Microfilming Services Х Х Records Storage & Retrieval Х Х Reformatting Services Х Х **Public Notice Online Posting** Х Х Х Х **Patron Services** Facilities Construction and Management Already Further Study Privatization Study Inherently Services Commercial governmental Privatized Required Recommended Construction Management Х Building Efficiency Program Х Real Estate Services Х Х Code Inspection Χ Maintenance Management Х Janitorial Х executive Director's Office Inherently Already Further Study Privatization Study Privatized Services Commercial governmental Required Recommended **General Services** Χ Audit & EDP Audit Services Х Χ Χ **Financial Services** Advertising & Public Relations Χ Х Parental Support & Advocacy Χ Χ <u>Finance</u> Inherently Already **Further Study** Privatization Study governmental Privatized Required Recommended Services Commercial Accounting Х Billing Х Check Processing & Distribution Х Debt Collection Х Х Financial Reporting Х Information Retrieval Х

Daywell Dracessing		v			
Payroll Processing Travel Management	х	X	Х		
Traver Management	^		^		
Fleet Operations	1				
ricet operations		I			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Fleet Management	X			Х	
Fuel Procurement	X				
Surplus Property	Х				
State Durch size and Consent Consises	<u> </u>				
State Purchasing and General Services		I	l e		
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Contracting Services	Х				
Mail Room Services	Х				
Printing & Copy Center	Х		х		
Surplus	Х	Х			
Procurement Services		Х			
Risk Management					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Insurance	х	х			
Loss Control	Х	Х			
Claims Adjustment	Х	Х			
<u>De</u>	epartment of A	griculture and	<u>Food</u>		
Analytical Laboratories (Chemistry)	T	T.	I	T	T
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Administrative Services		Х			
Microbiology		Х			
Animal Industry					
		to be a second by	Alexandr.	Front land Charles	Dairentination Charles
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administrative Services	Commercial	X	1117461264	negan ca	
Fish	Х	X			
Laboratories		x			
Meat Inspection		x			
Sheep Promotion		Х			
Auction Market Vets	х		х		
Brand Inspection		Х			
Horse Commission		Х			
Commissioner's Office					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Executive Staff Servcies	Commercial	X	i iivatizeu	Required	necommenueu
Administrative Services	х	X		Х	+
Homeland Security	X	X		^	
Public Affairs		X		Х	
. additional and a second a second and a second a second and a second a second and a second and a second and		^		^	
Environmental Quality	1				
l		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Administration		X			
Grain Inspection		X			

Insect Infestation		Х			
Insect mestation		, A			
Marketing & Development					
				5 11 61 1	a : .: .:
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration	Commercial	X			
Utah's Own		х			
Market News		х			
Plant Industry					
		to be a second by	Alexander	Front la au Chood a	Dairentine Charles
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration	X	X		nequired	eeee.iaea
Seed	X	X			
Feed	х	х			
Fertilizer (FPNF)	х	х			
Fresh Fruit Inspections (USDA)		Х			
Grazing Improvements		Х			
State & Federal Pesticide Programs		Х			
Pesticide		Х			
Regulatory Services					
		Inherently	Already	Eurthor Chud.	Privatization Study
Services	Commercial	governmental	Privatized	Further Study Required	Recommended
Administration	Commercial	X	1117461264	nequired	necommended
Bedding & Labeling		X			
Weights & Measures		X			
Dairy		X			
Meat		Х			
Food		х			
Egg		х			
Resource Conservation		<u>'</u>		1	
Services	Communical	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Administration	Commercial	X	Filvatized	Required	Recommended
Conservation Commission		X			
Utah Association of Conservation Districts		X			
Resource Conservation Districts		X			
Agriculture Loans		X			
Ground Water		X			
- Cround Water					
Rural Rehabilitation	<u> </u>	1	<u>I</u>	1	
<u>.</u> .		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Federal		X			
State		Х			
Wildlife Services					
Wildlife Services					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Predatory Animal Control		Х			
			_		
<u>Depa</u>	rtment of Alco	holic Beverage	Control		
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Retail Operations	Х				х
Licensing and Compliance		Х			
Warehousing and Distribution	Х				Х

Purchasing	X				Х
Purchasing	^				^
	Board of Par	dons & Paroles	5		
	<u> </u>		<u></u>		
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Pardons		X			
Paroles		Х			
	D				
	Departmen	t of Commerce	<u> </u>	<u> </u>	
Consumer Protection					
<u>Consumer i rotection</u>		l			I
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Investigations	Х	Х			
Registrations		Х			
Education	X	Х			
Office of Consumer Services					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Rate impact assessment		Х			
Corporations and Commercial Code					
		to be a second by	Alexander	Front boar Charles	Dairentination Charle
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Business Filings	Commercial	X	TTIVACIZEG	Required	Recommended
UCC/CFS		X			
Enforcement		X			
Licensing		X			
Registration		X			
Tregistration					
Occupational and Professional Licensin	ng	<u>I</u>			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Licensing		X			
Investigations	.,	X			
Controlled Substance Database	X	X			
State Construction Registry	Х	Х			
Office of the Dropouty Bights Orchydon					
Office of the Property Rights Ombudsr	<u>man</u>	Ι	<u> </u>	T	1
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Eminent Domain Disputes		Х			
Advisory Opinions		Х			
Training & Outreach	X	Х			
<u>Public Utilities</u>		T			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Rates		Х			
Regulation		х			
Complaints/Mediation		Х			
Real Estate					
Sorvices	Commercial	Inherently	Already Privatized	Further Study Required	Privatization Study Recommended
Services Licensing	Commercial	governmental v	riivatii2eu	nequired	Recommended
Licensing Enforcement		X			
Education		X			
Laucation		^	1	1	1

	Capital Bras	ervation Board			
	<u>Capitor Pres</u>	ervation board		1	
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Visitor Services		Х			
Communications/PR	Х	Х			
Curatorial Management	Х	Х		Х	
Stewardship Management Plan		Х			
	Department	of Corrections			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Incarceration of Adult Offenders	X	X		queu	- neconnience
Community Supervision	X	X			+
Offender Programs	X	X			+
Offender (Tograms	^	^			+
	C	ourts			
	<u></u>	<u>Jurius</u>		I	
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
<u>De</u> p	partment of Er	vironmental Q	<u>uality</u>		
	Board reviev	ved 10/10/2013	1		
					Privatization
		Inherently	Already Privatized	Further Study	Study Recommended
Services Air Condition	Commercial	governmental	Privatizea	Required	Recommended
Air Quality				T .	1
Air Monitoring		X		1	+
Compliance		X			+
Planning		X			+
Permitting		Х			
Drinking Water				1	1
Engineering		Х			
EPA Regulations		Х			
Certification Programs	Х	Х		N	
Sanitary Surveys		Х			
Source Protection Programs		Х			
Financial Assistance Programs	Х	X		N	
Environmental Response & Remediation					
Underground Storage Tanks	Χ	X	Χ	N	
Federal Superfund Program	Χ	X	Х	N	
Voluntary Cleanup	Х	Х	X	N	
Spills, Chemical/Toxi Release					
Inventories		х			
Certification of Clandestine Drug Lab					
Decontamination Specialists	Χ	Х	Χ	N	
Brownfields Program	Х	Х	Х	N	1
Solid & Hazardous Waste		•			
Permitting		Х			
Compliance		X			1
Corrective Action		X			1
Radiation Control					
Licensing, Registering, and Permitting					
Electionis, Registering, and Fermitting		Х			
Compliance Monitoring and		^			+
		,			
Enforcement	v	X	v	NI	+
Indoor Radon Outreach	Х	Х	Х	N	
Water Quality				1	
Water Quality Programs (Permitting)					
		Х		1	

Fund Programs	Wastewater Assistance and Revolving					
Water Quality Standards	<u> </u>	v	v		N	
Laboratory Analysis X		^			IN	
Certification Programs	· · ·					
Department of Financial Institutions	 	Χ			Y	
Services Commercial Inherently governmental Purities Study Privatized Required Recommendation Regulation	Certification Programs		Х			
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Services Commercial governmental Privatized Required Recomm Regulation X X X X X X X X X	<u>De</u>	partment of F	<u>inancial Institu</u>	<u>tions</u>		
Services Commercial governmental Privatized Required Recomm Regulation X X X X X X X X X			Inherently	Already	Further Study	Privatization Study
Regulation	Services	Commercial			1	Recommended
Regulation	Chartering Depository Institutions		Х			
Protection Coal Miner Certification Registration Services Credit Regulation Publication Services N Department of Health Disease Control & Prevention Services Environmental Lab Certification X Clinical Lab Improvements Amendments Microbiology Commercial Clinical Lab Improvements Amendments X Microbiology X Chemistry & Environmental Services Profesic Toxicolocy X X X Forensic Toxicolocy X X X Forensic Toxicolocy X X X Requee Health X HIV/AIDS Treatment & Care Tuberculosis Treatment & Care Communicable Disease Epidemiology & Surveillance Environmental Public Health Surveillance Environmental Public Health Surveillance Environmental Sanitation Program Utah Surveillance Immunization Info System Prescription Pain Medication Health Promotion Bureau management Arthritis Asthma Bureau management A Carthritis A Sthma Bureau management A Carthritis A Carthritis A Sthma Bureau management A Carthritis A Carthritis A St			Х			
Coal Miner Certification Registration Services X X Credit Regulation X X Publication Services X X	-		х			
Registration Services Credit Regulation Publication Services X			х			
Department of Health						
Publication Services Department of Health						
Disease Control & Prevention Services Services Commercial Inherently governmental Inherently privatized Required Required Recomm Ax Clinical Lab Improvements Amendments X X Microbiology Chemistry & Environmental Services Forensic Toxicolocy Epidemiology Immunizations Communicable Disease Prevention X X Refugee Health X X X Refugee Health X X X Refugee Health X X X HIV/AIDS Treatment & Care Communicable Disease Epidemiology & Surveillance Environmental Public Health Surveillance Environmental Public Health Surveillance Environmental Sanitation Program Utah Surveillance Immunization Info System Prescription Pain Medication Health Promotion Bureau management X X Arthritis Asthma Bureau management X X Heart Disease & Stroke Prevention X X Refuge Health Informatics X X Already Privatized Privatized Recomm Further Study Privatized Recomm Already Privatized Privatized Recomm Further Study Privatized Recomm Already Privatized Recomm Already Privatized Recomm Further Study Privatized Recomm Already Privatized Recomm Recomm Already Privatized Recomm Already Privatized Recomm Recomm Recomm Already Privatized Recomm Recomm Already Privatized Recomm Recom						
Disease Control & Prevention	delication services					
Disease Control & Prevention		Denartme	ent of Health			
Services Commercial privatized governmental privatized Required R		<u> Departific</u>	o. ricaitii			
Services Commercial Environmental Lab Certification Clinical Lab Improvements Amendments Microbiology Chemistry & Environmental Services Forensic Toxicolocy Epidemiology Immunizations Communicable Disease Prevention Required Recomm X X Chinical Lab Improvements Amendments X X Environmental Services X X X Epidemiology Immunization X X Refugee Health HIV/AIDS Treatment & Care X Tuberculosis Treatment & Care Communicable Disease Epidemiology & Surveillance Environmental Public Health Surveillance X Health Promotion Bureau management X Arthritis X Asthma Baby Your Baby X X X Asthma X Baby Your Baby X X Asthma Arthritis X Asthma Arthrity, Nutrition, & Obesity Tobacco Prevention & Control X Yolence & Injury Prevention X Medical Examiner X Inherently Required Required Required Required Recomm Required Recomm Required Recomm Republic Health Informatics X Vital Records & Statistics X Vublic Health Assessment X Vublic Health Assessment X X	Disease Control & Prevention		<u> </u>			
Services Commercial Governmental Privatized Required Recomm Environmental Lab Certification X	Disease Control & Flevention				I	
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Microbiology Chemistry & Environmental Services X Chemistry & Environmental Services X X X X Epidemiology Immunizations X Communicable Disease Prevention X Refugee Health X X HIV/AIDS Treatment & Care X Tuberculosis Treatment & Care Communicable Disease Epidemiology & Surveillance Environmental Public Health Surveillance Environmental Sanitation Program Utah Surveillance Immunization Info System Prescription Pain Medication Bureau management X Arthritis Asthma X Baby Your Baby V Utah Cancer Control Program Diabetis Prevention & Control Heart Disease & Stroke Prevention Physical Activity, Nutrition, & Obesity Tobacco Prevention & Control Violence & Injury Prevention Medical Examiner Exeruices Commercial Vital Records & Statistics Vital Records & Statistics Vital Records & Statistics Vital Records & Statistics Vublic Health Assessment X X X X X X X X X X X X X X X X X X X	Clinical Lab Improvements Amendments		х			
Chemistry & Environmental Services X X X X X X X X X X X X X X X X X X X			х			
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Epidemiology Immunizations		Х	х			
Immunizations						
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Communicable Disease Epidemiology & Surveillance X Environmental Public Health Surveillance X Environmental Sanitation Program X Utah Surveillance Immunization Info System X Prescription Pain Medication X Health Promotion X Health Promotion X Bureau management X Arthritis X Asthma X Baby Your Baby X Utah Cancer Control Program X Diabetis Prevention & Control X Heart Disease & Stroke Prevention X Physical Activity, Nutrition, & Obesity X Tobacco Prevention & Control X Violence & Injury Prevention X Medical Examiner X Executive Director's Office Commercial governmental Privatized Further Study Required Recomm Public Health Informatics X Vital Records & Statistics X Public Health Assessment X	 	^				
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Environmental Sanitation Program Utah Surveillance Immunization Info System Prescription Pain Medication Health Promotion Bureau management Arthritis Asthma Baby Your Baby Utah Cancer Control Program Diabetis Prevention & Control Heart Disease & Stroke Prevention Physical Activity, Nutrition, & Obesity Tobacco Prevention & Control Violence & Injury Prevention Medical Examiner Executive Director's Office Commercial Public Health Informatics Vital Records & Statistics Public Health Assessment X Services Commercial Recommercial N Already Privatized Recommercial Recommercial X Vital Records & Statistics X Vibratized Recommercial N Violence & Statistics X Vital Records & Statistics X Vibratized Vibratized Recommercial Vibratized Recommercial X Vibratized Recommercial Vibratized Recommercial Vibratized Recommercial X Vibratized Recommercial Recommercial						
Utah Surveillance Immunization Info System Prescription Pain Medication Health Promotion Bureau management Arthritis Asthma Asthma Baby Your Baby X X X Utah Cancer Control Program Diabetis Prevention & Control Heart Disease & Stroke Prevention Physical Activity, Nutrition, & Obesity Tobacco Prevention & Control X Violence & Injury Prevention Medical Examiner Executive Director's Office Commercial Public Health Informatics X Vital Records & Statistics X Vible Health Assessment X Vicential K	 	ice				
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Bureau management Arthritis Asthma X Baby Your Baby X Utah Cancer Control Program Diabetis Prevention & Control Heart Disease & Stroke Prevention Physical Activity, Nutrition, & Obesity Tobacco Prevention & Control X Violence & Injury Prevention Medical Examiner Executive Director's Office Commercial Vital Records & Statistics Vital Records & Statistics Public Health Assessment X X Aready Privatized Required Privatizati Recomm	<u> </u>		Х			
Arthritis Asthma Baby Your Baby Utah Cancer Control Program Diabetis Prevention & Control Heart Disease & Stroke Prevention Physical Activity, Nutrition, & Obesity Tobacco Prevention & Control Violence & Injury Prevention Medical Examiner Executive Director's Office Commercial Inherently governmental Privatized Required Recomm Public Health Informatics X Vital Records & Statistics X Public Health Assessment X						
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Utah Cancer Control Program	<u> </u>					
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Physical Activity, Nutrition, & Obesity Tobacco Prevention & Control Violence & Injury Prevention Medical Examiner Executive Director's Office Commercial Vital Records & Statistics Vital Records & Statistics Vibral Research Violence & Inherently governmental Violence & Inherently governmental Violence & Inherently Required Vivalization Recomm						1
Tobacco Prevention & Control Violence & Injury Prevention Medical Examiner Executive Director's Office Commercial Inherently governmental Public Health Informatics X Vital Records & Statistics Public Health Assessment X Vital Records & Statistics Y Violence & Inherently governmental Vital Records & Statistics X Vital Records & Statistics X Vital Records & Statistics X Vital Records & Statistics Y Vital Records & Statistics V Vital Records & Statistics	Heart Disease & Stroke Prevention		Х			
Violence & Injury Prevention X			Х			
Medical Examiner Executive Director's Office Commercial Services Public Health Informatics Vital Records & Statistics Public Health Assessment X X Vital Records & Statistics Public Health Assessment X Vital Records & Statistics X Vital Records & Statistics Public Health Assessment X Vital Records & Statistics	Tobacco Prevention & Control		Х			
Executive Director's Office Inherently governmental Privatized Required Recomm Public Health Informatics X	Violence & Injury Prevention		Х			
Services Commercial governmental Privatized Required Recommercial Reco	Medical Examiner		х			
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Services Commercial governmental Privatized Required Recommendation Public Health Informatics X Vital Records & Statistics X Public Health Assessment X	Executive Director's Office					
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Vital Records & Statistics X Public Health Assessment X		Commercial	_	Privatized	кеquired	Recommended
Public Health Assessment X					-	
Family Health & Preparedness	Public Health Assessment		X			
Family Health & Preparedness					<u> </u>	<u> </u>
	Family Health & Preparedness					

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Services	Commonsial	Inherently governmental	Already Privatized	Further Study	Privatization Study Recommended
Patient Safety	Commercial	X	Privatized	Required	Recommended
Maternal & Child Health		^			
Data Resources		Х			
Maternal & Infant Health		X			
Oral Health		X			
WIC Program		X			
Children w/ Special Health Care Needs					
SSHCN Clinic Programs		х			
Fostering Healthy Children		X			
Newborn Screening		X			
Newborn Hearing		X			
Tech Dependent Children		X			
Emergency Medical Services					
Bureau management		х			
Hospital Trauma		X			
EMS Certification		Х			
Public Health Preparedness		X			
Testing	х	Х	х		
Professional Development		Х			
Health Facility Licensing		,			
Health Facility Licensing		х			
Long Term Care Facilities		X			
Non Long Term Care Facilities		X			
Resident Assessment		X			
Information Systems		X			
Child Development					
Baby Watch Intervention	х	Х	Х		
Child Care Licensing		X			
Primary Care					
Primary Care/Rural Health		Х			
Health Clinics of Utah		X			
Dental Care Services	х	X	Х		
Multicultural Health		X			
Indian Health Liaison		X			
maan nearth Elaison					
Medicaid & Health Financing	1				
Wedicaid & Fleath Financing	T	1		T	1
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Medicaid Operations	Х	Х			
Provider Enrollment & Sanctions	Х	Х			
Provider & Client Customer Service	Х	Х			
Eligibility Policy		Х			
Medical Review Board		Х			
Medicaid Eligibility Quality Control		Х			
New Choices Waiver		Х			
Work Ability Utah		Х			
Prior Authorization of Specified Medicaid	s x	Х			
Evidence Preparation - Review of Denials		х			
Evidence Preparation - Administrative He	ar	х			
Financial Services		х			
Contract Management		Х			
CMS 64 Reporting		Х			
Pharmacy Rebates		Х			
Nursing Home/Hospital Assessment		Х			
State/Local Funds Revenue Collection		Х			
Clinic Support		Х			
Coverage & Reimbursement	х	х			
Medicaid Rate Determination	х	х			
Medicaid Pharmacy	Х	Х			

Restriction Program	Managed Health Care/Contracted Convices	V	V			
Administration of Certain Match Programs Early Periodic Screening Diagnosis & Treatr X X X X X X X X X X X X X X X X X X X	Managed Health Care/Contracted Services	X	X			
Early Periodic Screening Diagnosis & Treat Childrens' Health Insurance Program X X X Primary Care Network Utah's Premium Partnership for Health Insi Administrative Hearings Department of Heritage & Arts	-					
Commercial Commercial Services Administration Services X X X X X X X X X X X X X X X X X X X						
Primary Care Network X	·					
Usah's Premium Partnership for Health ins X		Х	Х			
Administrative Hearings Department of Heritage & Arts	Primary Care Network		Х			
Department of Heritage & Arts Services	Utah's Premium Partnership for Health Insu	Х	X			
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Services Commercial Inherently Already Required Recommend Administration Services Commercial System Recommendal Privatized Recommend Re						
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Resource Sharing Librarian Continuing Education X X X Library-Blind & Disabled X X X Department of Human Resources Inherently governmental Privatized Required Recommend Classification X Compensation X Recruitment & Selection X X X Workforce Planning & Data Management X X X X X X X X X X X X X X X X X X X	Public Library Certification		Х			
Library-Blind & Disabled X			Х			
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Compensation X Recruitment & Selection X X X Performance Management X X X Workforce Planning & Data Management X	Services	Commercial	governmental	Privatized	Required	Recommended
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Performance Management X X X X Workforce Planning & Data Management X	Recruitment & Selection	Х	Х	х		
Workforce Planning & Data Management X						
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	Department o	f Human Servic	<u>es</u>		
Anima Q. Adult Comings					
Aging & Adult Services		I			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Aging Services	Х	Х	Х		
Adult Protective		Х			
Child & Family Services		Ι		1	
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Investigations	Х	Х	Х		
Juvenile Justice Services		I		1	
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Juvenile Justice	Х	Х	Х		
<u>Licensing</u>		T		T	
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Substance Abuse and Mental Health					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Substance Abuse	Х	Х	Х		
Mental Health	Х	Х	Х		
Recovery Services					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Office of Recovery Services	Х	Х	Х		
Services for People with Disabilities					
		to be a second by	Alumani	Fronth and Charles	Dairentine tine Charles
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
People with Disabilities	X	Х	Х		
	Departmen	t of Insurance			
		1-1	A1 :	Front C:	Dub and the state of
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Licensing	Commercial	X	· · · · · · · · · · · · · · · · · · ·	nequi eu	necommended
Investigations & Prosecutions	Х	X			
Rate & Reform Reviews		Х			
Consumer Services & Education		Х			
Solvency Surveillance/Financial Evaluation	Х	Х			
Coverage for Uninsured (HIPUtah)	Х	Х			
	<u>Labor Co</u>	<u>ommission</u>		1	
<u>Adjudication</u>					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Administrative Hearings		Х			
<u>Administration</u>					
					

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Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Appeals	Commercial	X	TTIVACIZEA	Required	Recommended
Accounting/Budgeting		X			
Actuarial Services	х	х		Actuarial	
Legal Services	х	Х			
Customer Relations		Х			
Anti-Discrimination & Labor		<u> </u>	l		
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Employment Discrimination		Х		·	
Fair Housing		Х			
Wage Claim Unit		Х			
Boiler, Elevator & Coal Mine Safety					
		Inhoronthi	Almondu	Frankling Christia	Duinatination Study
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Elevator/Escalator Inspection	Commercial	х		1	
Broiler/Pressure Vessel Inspection		Х		Broiler - no mark	et
Coal Mine Safety		х			
Coal Miner Certification		х			
Industrial Accidents			I.		
				1	
<u>.</u> .		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Workers' Compensation Claims		X			
Workers' Compensation Compliance		X			
Employers' Reinsurance Fund		X			
Uninsured Workers' Fund		Х			
Utah Occupational Safety & Health (OSHA)	\				
Otan Occupational Safety & Health (OSHA)		I		T	
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Compliance		Х			
Consultation	Х	Х		Consultation?	
Financial Services		Х			
Labor Statistics		Х			
	Department of	Natural Resou	<u>rces</u>		
<u>Administration</u>		ı	ľ		
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Customer Service		Х			
Building the Bench		Х			
Elimination of Silos		Х			
Enhance Revenues & Reduce Costs		Х			
Watershed Restoration		х			
Lake Commission		Х			
Species Mitigation		Х			
Building Operations		х			
WIC Program		Х			
Forestry, Fire, and State Lands					
		ted of		erant er t	Delice the state of
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Weed Control	Commercial	X	1 11vatizeu	Required	Accommended
Administrative Support	+	X		 	
Administrative Support	L		l .	1	

Critical Lands	ı				
		X			
Demonstration Forest		X			
Director's Office		X			
Fire Suppression & Management		X			
Forest Health Management		X			
Forest Management Administration		X			
Management Forest Stewardship		Х			
Great Salt Lake Comprehensive Manageme		Х			
Great Salt Lake Selenium Monitoring		Х			
Lands Administration & Planning		Х			
Lone Peak Conservation Center		Х			
Program Delivery		Х			
Public Affairs & Law Enforcement		Х			
Urban & Community Forestry		Х			
Utah Lake Commission	Х	Х			
Utah Lake Litigation		Х			
Oil, Gas, & Mining	I .	l.	l e	l e	
<u></u>					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Administration		Х			
Oil & Gas Conservation Program		Х			
Minerals Program	Х	Х			
Coal Program		Х			
Abandoned Mine Reclamation Project		Х			
Board of Oil, Gas, & Mining		х			
Utah Geological Survey					
Otan deological Salvey	I	I			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Geologic Hazards Program		Х			
Mapping Geology Program		Х			
Energy & Minerals Program	Х	Х			
Ground Water & Paleontology Program	Х	Х			
Geologic Information & Outreach Program		х			
Utah State Energy Program	х	х			
Technical Services Program	х	х			
Administration		х			
UGS Board		X			
OGS Board		Α			
Water Bights					
Water Rights	I	I	l e	l e	I
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Administration		Х			
Applications & Records		х			
Dam Safety		x			
Field Services		X			
Technical Services		X			
		X			1
Advertising Cooperative Agreements		X			+
·	v				
Water Development Program	Х	X			+
Interstate Streams		X			-
State Water Planning & Conservation/Educ		X			-
Cloud Seeding		Х			
Water Resources Board		Х			
West Desert Operations		Х			
Wildlife Resources					
			1		1
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended

Administrative Services Wildlife Section X Habital Section X Conservation Outreach X X X X X X X X X X X X X X X X X X X			1		T	
Wildlife Section	Administration		Х			
Habitat Section Conservation Outreach AW X X X X X X X X X X X X X X X X X X X	Administrative Services		Х			
Conservation Outreach	Wildlife Section		Х			
Conservation Outreach	Habitat Section		Х			
Law Enforcement Habitat Council Contributed Accounts Capital Facilities Account Capital Facilities Account X Capital Facilities Account X Capital Facilities Account X License Reimbursement Predator Control X State Parks and Recreation Services Commercial Golf Courses X Operation Management X X Services Commercial Management X Support Services X Operation X Support Services X Account Analysis Account Analysis Center (SIAC) Services Commercial Commercial Accommentation Acco	Conservation Outreach	x	х			
Habitat Council Contributed Accounts Coptratifacilities Account X Cooperative Studies Account X Cooperative Studies Account X V Predator Control X X Predator Control X X Predator Control X Sate Parks and Recreation Services Commercial Golf Courses X Operation X Departion X Department of Public Safety Department of P						
Contributed Accounts Capital Facilities Account License Reimbursement Predator Control X X State Parks and Recreation Services Commercial Golf Courses X Deperation X X X Region Renovation X X X X X X X X X X X X X X X X X X X						
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Cooperative Studies Account License Reimbursement Predator Control X X X State Parks and Recreation Services Commercial Operation X Management X X X Services Commercial Operation X Management X X X Security Management X X X Security Management X X X Security Management Contracts X Park Operations X X Park Operations X X X Services X Recreation Services X Region Renovation X X X Recreation Services Commercial Inherently Required Recomment Recomme						
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State Parks and Recreation	· ·					
State Parks and Recreation Inherently governmental Privatized Required R						
Services Commercial Inherently Already Privatized Recomment Recom	Predator Control	Х	Х			
Services Commercial Inherently Already governmental Privatized Recomment Re						
Services Commercial governmental Privatized Required Recomments Golf Courses X	State Parks and Recreation					
Services Commercial governmental Privatized Required Recomments Golf Courses X						
Golf Courses X	Samilara					Privatization Study
Operation			governmentai	Privatized	Required	
Management						
Executive Management Support Services Recreation Services Rark Management Contracts Rark Malor Renovation Recommend Recommen	Operation	X				Х
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	Criminal Fingerprint Cards Right of Access		х			
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Misucincular citation i rocessing	Criminal Fingerprint Cards Right of Access Job Applicant Fingerprinting Services Civil Applicant Fingerprinting		X X X			

Quality Assurance Section					
Services		Inherently	Already	Further Study	Privatization Study
	Commercial	governmental	Privatized	Required	Recommended
Control Service Agency		X			
Security Point of Contact		Х			
System Monitoring		Х			
System Access		Х			
Quality Assurance		Х			
User Background Checks		Х			
Information Dissemination		Х			
Amber Alerts		Х			
Auditing & Training/Data Collection & Ana	lysis Section				
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Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
	Commercial	X	TTIVACIZEG	Required	Recommended
Training Database Auditing		X			
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Crime Statistics	Х	X			
Missing Person Clearinghouse		Х			
	<u> </u>				
Support Services Section		1			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Criminal History Record Reports		х			
Receipting		X			
Accounting		X			
Accounting					
Investigations Section		1			
Investigations Section					1
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Concealed Firearms Investigations		х			
Private Investigation & Bail Enforcement		х			
Building Security & Law Enforcement	?	Х			
Training		Х			
Firearms Section					1
L .		Inherently	Already		Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Concealed Firearm Permit Applications		Х			
Bail Enforcement Licensing		Х			
Private Investigator Licensing	ļ	Х			
Brady Section					
		Inhanasti	Alman -l	Fugther Ct.	Drivation Ct.
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Brady Criminal Background Checks	Commercial	X	TTIVACIZEG	Required	necommended
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Communications Program		1	<u> </u>		
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		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Emergency Dispatch Services		Х			
Bureau of Forensic Services (State Crime La	ab)				
	I				
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Criminalistic Services	х	Х			
Crime Scene Response		Х			
Training	Х	Х			
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Courtroom Testimony/Case Consultation		х			
State Bureau of Investigation					
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
General Investigations Support		Х		,	
Drug Interdiction Investigations		х			
Fraud/Financial Crime Investigations		х			
Utah Highway Patrol	'	<u>'</u>		<u>'</u>	,
Sandan		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Field Operations		X			
Commercial Vehicle Registration		X			
Safety Inspections		X			
Protective Services		X			
Special Services (SWAT)		Х			
Fire Marchall's Office	<u> </u>				
Fire Marshall's Office		1			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Building Plan Reviews & Inspections		Х			
Fire/Arson Investigations	х	х			
Technician Licensing & Certification		Х			
National Fire Incident Reporting System Da		Х			
Homeland Security Emergency Managemen	<u>nt</u>				
		Inherently	Already	Further Study	Privatization Study
Samisas	Commonatel			1	
Services	Commercial	governmental	Privatized	Required	Recommended
Planning		governmental X		1	
Planning Training & Exercise	Commercial X	governmental X X		1	
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Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct	Х	governmental X X X X X Inherently governmental X X	Privatized	Required Further Study	Recommended Privatization Study
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Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct	X	governmental X X X X X Inherently governmental X X	Privatized	Required Further Study	Recommended Privatization Study
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Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct In-Service Police Training Certification Process & Record Managemen	X	governmental X X X X Inherently governmental X X X	Privatized	Required Further Study	Privatization Study Recommended
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Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct In-Service Police Training Certification Process & Record Managemer Liquor Law Enforcement Services DABC Investigations & Inspections	X Commercial	governmental X X X X X Inherently governmental X X X Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended Privatization Study Recommended
Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct In-Service Police Training Certification Process & Record Managemer Liquor Law Enforcement Services DABC Investigations & Inspections Administrative Inspections	X Commercial	governmental X X X X X Inherently governmental X X X X X X X X X X X X X	Already Privatized	Further Study Required	Privatization Study Recommended
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Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct In-Service Police Training Certification Process & Record Managemer Liquor Law Enforcement Services DABC Investigations & Inspections Administrative Inspections Major Renovation	X Commercial	governmental X X X X X Inherently governmental X X X X X X X X X X X X X	Already Privatized	Further Study Required Further Study Required	Privatization Study Recommended Privatization Study Recommended
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Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct In-Service Police Training Certification Process & Record Managemer Liquor Law Enforcement Services DABC Investigations & Inspections Administrative Inspections Major Renovation Investigative Support Driver License Division Services Services	X Commercial	governmental X X X X X Inherently governmental X X X X X X X X X X X X X	Already Privatized Already Privatized	Further Study Required Further Study Required	Privatization Study Recommended Privatization Study Recommended
Planning Training & Exercise Community Outreach Emergency Operations Peace Officers' Standards & Training Services Basic Police Training Investigations for Officer Misconduct In-Service Police Training Certification Process & Record Managemen Liquor Law Enforcement Services DABC Investigations & Inspections Administrative Inspections Major Renovation Investigative Support Driver License Division Services Driver License Applicant Examination	X Commercial X Commercial	governmental X X X X X Inherently governmental X X X X X Inherently governmental X X Inherently governmental	Already Privatized Already Privatized Already Already	Further Study Required Further Study Required Further Study Required	Privatization Study Recommended Privatization Study Recommended Privatization Study Recommended Privatization Study Recommended
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Administrative Hearings		X			
Private Driver Education School Registratio		Х			
Motorcycle Safety Program		Х		Х	
		Х			
Records Bureau	I	<u> </u>			
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
Driver License Records	Commercial	X			
Driver Privilege Regulation		х			
Accident Reports & Court Records		х			
Driving Record Reporting		х			
Driver License Medical Advisory Board		х			
Call Center	х	х		х	
Administrative Hearings		х			
Record Classification & Release Control		х			
Correspondence & Requests		Х			
·					
Administrative Services Bureau	<u>'</u>	<u>'</u>	'		,
Sandara		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Uninsured Motorist Identification Database		X			
Motor Voter	.,,	X			
Charitable Donations	Х	X			
Web Services		Х		Х	
Highway Cafaty					
Highway Safety		1			
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Highway Safety Program		Х			
	Public Servi	<u>ce Commission</u>	<u>.</u>		
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Utility Services		3		,	
Oversight & Hearing		х			
Adjudicatory Orders		х			
Audit & Adjudicatory Proceedings		х			
Energy Efficiency & Conservation		х			
	Tax Co	mmission			
L .		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
State Tax Administration	v	X			
Motor Vehicle Services	Х	X		 	
Management	х	Х		-	
Licensing/Titling			v		
Inspection Renewals	X X		X	+	
Iteliewais	_^_		^	1	
	nartment of T	echnology Ser	vices		
<u>D</u>			vices .		Privatization
		Inherently	Already	Further Study	Study
Services	Commercial	governmental	Privatized	Required	Recommended
Infrastructure				_	
Hosting Services	х	х		Y	
Network Services	х	х		Y	ļ
Telecommunication Services	х	х	Х	Y	
Desktop Services	<u> </u>	х	Х	<u> </u>	
Application Development					

Development Services	х	х	Х	Υ	Υ
·					
	Department of	f Transportation	o <u>n</u>		
		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Administration					
Communications	х	х	х	N	
Finance	х	х		N	
Legal	х	х		N	
Policy and Legislative Services		х			
Operations					
Aeronautics (3)	х		х	N	
Equipment Operations	х		Х	N	
Maintenance	х		Х	N	
Motor Carrier		х			
Risk Management	х	х		Υ	N
Traffic Management	х	х	Х	N	
Traffic Studies	х	х	Х	N	
Traffic Safety	х	х	Х	N	<u> </u>
Safety Education	Х	Х	Х	N	
Project Development					
Right of Way	Х	х	Х	N	
Structures	х		Х	N	
Project Design/Engineering Services	Х		Х	N	
Construction/Materials	Х		Х	N	
Engineering Technology Services	х		Х	N	
Highway Construction	X		X	N	
Environmental	Х	Х	Х	N	
Systems Planning and Programming	Х	Х	х	Y	N.
Asset Management	^	X	^	T	N
Planning Research		X			
Local Government Assistance		X			
Local Government Assistance		^			
	Vetera	ns' Affairs			
_		Inherently	Already	Further Study	Privatization Stud
Services	Commercial	governmental	Privatized	Required	Recommended
Outreach	X	X	X		
Nursing Homes	X	X	X		
Cemetary	Х	Х	Х		
	onartment of l	11 16 6			
<u></u>			icos		
	epartment or	<u> Workforce Serv</u>	<u>vices</u>		
Child Care Program	epartment or	Norkforce Serv	<u>rices</u>		
<u>Child Care Program</u>		Workforce Serv	<u>rices</u>		
		Inherently	Already	Further Study	
Services	Commercial	Inherently governmental		Required	Privatization Study Recommended
		Inherently	Already	· ·	
Services Child Care Services		Inherently governmental	Already	Required	
Services		Inherently governmental	Already	Required	
Services Child Care Services		Inherently governmental	Already	Required	Recommended
Services Child Care Services		Inherently governmental X	Already Privatized	Required X	Recommended
Services Child Care Services Eligibility Services	Commercial	Inherently governmental X	Already Privatized	Required X Further Study	Recommended Privatization Stude
Services Child Care Services Eligibility Services Services	Commercial	Inherently governmental X	Already Privatized	Required X Further Study	Recommended Privatization Stude
Services Child Care Services Eligibility Services Services SNAP (Food Stamps) Medicaid & CHIP	Commercial Commercial X	Inherently governmental X Inherently governmental X	Already Privatized	Required X Further Study	Recommended Privatization Studi
Services Child Care Services Eligibility Services Services SNAP (Food Stamps)	Commercial Commercial X	Inherently governmental X Inherently governmental X	Already Privatized	Required X Further Study	Recommended Privatization Studi
Services Child Care Services Eligibility Services Services SNAP (Food Stamps) Medicaid & CHIP	Commercial Commercial X	Inherently governmental X Inherently governmental X X X	Already Privatized Already Privatized	Required X Further Study Required	Privatization Stude Recommended
Services Child Care Services Eligibility Services Services SNAP (Food Stamps) Medicaid & CHIP	Commercial Commercial X	Inherently governmental X Inherently governmental X	Already Privatized	Required X Further Study	Privatization Study Recommended
Services Child Care Services Eligibility Services Services SNAP (Food Stamps) Medicaid & CHIP Employment & Training Services	Commercial Commercial X X	Inherently governmental X Inherently governmental X X X Inherently governmental X Inherently Inherently	Already Privatized Already Privatized	Required X Further Study Required Further Study	Privatization Study Recommended Privatization Study Recommended
Services Child Care Services Eligibility Services Services SNAP (Food Stamps) Medicaid & CHIP Employment & Training	Commercial X X Commercial	Inherently governmental X Inherently governmental X X Inherently governmental governmental governmental	Already Privatized Already Privatized	Required X Further Study Required Further Study	Privatization Study Recommended

Refugee Assistance	Х	Х	Х	Х	
General Assistance Program	Х	Х		Х	
Unemployment Insurance (UI)		Х			
Workforce Enforcement Act	Х	Х	Х		
Technology & Administrative Services					
Services	Commercial	Inherently governmental	Already Privatized	Further Study Required	Privatization Study Recommended
IT, Web, & System Services	X	X	X	Required	Recommended
Administrative Services	X	X	X		
Asset Recovery	X	X			Debt Collection
Management		X			Debt collection
Purchasing		X			
Turchasing		^			
Housing & Community Development					
reasing a community severephrene					
L .		Inherently	Already	Further Study	Privatization Study
Services	Commercial	governmental	Privatized	Required	Recommended
Zoos		X			
Special Projects: Huntsman Cancer Center	.,	X			
Emergency Food Network (EFN)	Х	X			
Emergency Food Assistance (FEMA)		Х			
Individual Development Accounts (IDA)	Х	Х	Х		
Earned Income Tax Credit Education Progra	Х	Х			
Rural Development Affordable Housing Pla		Х			
OWHLF Affordable Housing Planning		Х			
TANF Rental Assistance		Х			
Utah Telephone Assistance Program (UTAP		Х			
Home Energy Lifeline Program (HELP)		X			
Faith-based Initiatives		X			
Mineral Lease Grants & Loans		Х			
Pamela Atkinson Homeless Trust Fund		X			
OWHLF Low Income Housing		X			
Administration		X			
Private Activity Bond		X			
Community Development Block Grant (CDE		X			
Neighborhood Stabilization Program		X			
Weatherization Assistance Program	Х	X			
Critical Needs Housing		X			
Emergency Shelter Grants		X			
Continuum of Care/Homeless Managemen		X			
Low Income Home Energy Assistance Progr Community Services Block Grant		X X			
Housing for AIDS Infection				+	
		X		+	+
ARRA Weatherization Assistance Program ARRA Homelessness Prevention & Rapid Re					
		X			
ARRA Community Services Block Grant	V	X			
ARRA AmeriCorps	Х	X			
ARRA Foreclosure Remediation		X			
AmeriCorps		Х			